THE NATIONAL WWI MUSEUM AND MEMORIAL

2015 ANNUAL REPORT

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Front Cover: Carved by famed sculptor Robert Aitken, Courage is one of four 40-foot tall Guardian Spirits located at the top of the Liberty Memorial Tower (photo by Jonathan Tasler). Back Cover: Limestone supports overlooking a field of 9,000 poppies accentuate the Museum's Egyptian Revival architectural style.



2015 Most Successful Year in Museum History

FRIENDS,

A sea of 9,000 red poppies greets everyone entering the National World War I Museum and Memorial.

The symbolism and meaning of the vibrantly red flowers trace their roots to the famous poem, "In Flanders Fields," written by Lt. Col. John McCrae at the battlefront in Belgium on May 3, 1915. The poem and the poppies it references stand as remarkable reminders of life, death and rebirth – all incredibly critical components when examining the enduring impact of the Great War.

As the centennial commemoration of the world's first truly global conflict continues, we cannot help but use pivotal moments such as McCrae authoring his timeless prose to reflect on why it's as important as ever to examine how World War I changed everything.

In recognition of that inarguable fact, the Museum continued its commemoration of the Great War in 2015 by seeking to recount the events that transpired 100 years prior through a wide array of exhibitions, collections, programs, partnerships and online platforms.

We are pleased to report that, for the second consecutive year, the Museum shattered numerous records on the strength of these efforts. In 2015, the Museum achieved the following:

- Record for attendance (282,588)
- Record for exhibitions curated/hosted in one year (13)
- Record for education events attendance (46,445)
- Record for Museum Store sales (\$551,108)
- Record for website traffic (1,134,460 pageviews)
- Record for media impressions (1.34 billion)

This list represents a small fraction of the Museum's achievements in 2015. Without question, our accomplishments resulted from collaborations with a large number of partnering organizations and from the support of our donors and members.

Keeping the legacy of the Great War alive for visitors from around the world is at the very heart of our work at the Museum. If you supported us in 2015, we graciously thank you for propelling us to an unprecedented year.

If you haven't interacted with the Museum, we invite you to take the opportunity to join us as the international spotlight continues to shine on Kansas City and the National World War I Museum and Memorial during the Great War centennial introduction.

SINCERELY,

Matthew Naylor, Ph.D. | *President & CEO* National World War I Museum and Memorial

Umaser Sun

Thomas Butch | *Board of Trustees Chairman* National World War I Museum and Memorial

SHOWCASING THE GREAT WAR

Museum Exhibitions

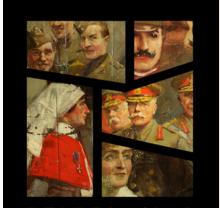
The Museum curated or hosted 13 special exhibitions in 2015, which were seen by patrons from across the world.

EXHIBIT HALL + MEMORY HALL



A CENTENARY OF AUSTRALIAN WAR ART The Memory Hall exhibition featured the most comprehensive collection of Australian war art ever seen outside of Australia. The exhibition was made possible by the Embassy of Australia, Washington D.C., and the Australian War Memorial with Lockheed Martin serving as the presenting sponsor. Additional support was provided by the Australian Consulate General-Chicago, the Blue Scope Foundation, Creata and the Francis Family Foundation.





CONTINUED EXHIBITS

OVER BY CHRISTMAS

August-December 1914

War was romantic. War was colorful flags, spiked helmets and flashing sabers. War was an adventure. Curated by the Museum, this exhibition in Exhibit Hall examined the romantic notions held by many of the participating combatants colliding with the harsh realities of war.

SAND TO SNOW Global War 1915

Curated by the Museum, this Exhibit Hall exhibition examined the global aspect of the Great War from Europe to Africa to Asia and the Near East. Featuring objects and documents from more than 20 countries, *Sand to Snow* was the most encompassing special exhibition in the Museum's history.

REARRANGING HISTORY

Daniel MacMorris and the Panthéon de la Guerre

What happened to the world's largest painting? The Memory Hall exhibition curated by the Museum explored Kansas City artist Daniel MacMorris' efforts to acquire the *Panthéon de la Guerre*, the steps he took to reshape the famous work of art and the vast fragments he left behind – the majority having never been seen in public

since the *Panthéon's* last showing in its entirety in 1940.

WAR & ART

Destruction and Protection of Italian Cultural Heritage During World War I

Seen for the first time outside of Italy, the exhibition depicting Italian military efforts to preserve precious works of art through a series of photographs was organized by the Istituto Per La Storia Del Risorgimento Italiano, Roma; the Embassy of Italy, Washington D.C.; and the Italian Cultural Institute of Chicago.

RESEARCH LEVEL GALLERY

THE SECOND BATTLEFIELD

Nurses in the First World War

This exhibition of predominantly French WWI artwork from the Spencer Museum of Art aligned with the quasi-myths of wartime nursing as described by author Christine Hallett: the courageous voluntary aid detachment, the romantic nurse and the "nurse-as-heroine."



LETTERS & ARTWORKS FROM WAR Renefer: 1914-18

This bilingual exhibition showcasing the work of writer and artist Renefer was organized by the Association Renefer, the Cultural Service at the Consulate General of France in Chicago and the Department of French at DePaul University with the support of the Institut Français and the Mission Centennaire 14-18.



THOMAS HART BENTON

In celebration of the 125th birthday of Thomas Hart Benton, this display described the impact of Benton's U.S. Naval experience in 1918 as a camoufleur and draftsman and how these experiences influenced his artistic development.

DRAWN TO WAR

The Political Cartoons of Louis Raemaekers

Dutch artist Louis Raemaekers, described as the "supreme cartoonist of the war," used his pencils as a weapon to create powerful impressions characterizing and criticizing the nature and legacy of war. This Museum-curated exhibition examined Raemaekers' most poignant works, collectively described by Theodore Roosevelt as, "a record which will last for many centuries."

THE WORLD REMEMBERS

The Museum is the sole American participant in this international education project whose purpose is to remember and honor the combatants who perished during each year of the war by displaying their names in more than 100 locations throughout Europe and North America.

THE WORLD REMEMBERS

ONLINE EXHIBITIONS

WAR FARE

From the Homefront to the Frontlines

It unites us, divides us and is one of the most effective weapons in war: the control — and cooking — of food. The online exhibition includes photographs, music, posters and even delicious vintage recipes updated for the modern era.

THE CHRISTMAS TRUCE

Winter 1914

On Christmas Eve of 1914, along parts of the Western and Eastern fronts in Europe, a spontaneous truce was observed among weary, entrenched combatants of World War I. Was this a miracle? Was it a myth? These questions and more are explored in this online exhibition.

HOME BEFORE THE LEAVES FALL

Presented in collaboration with the Google Cultural Institute, this online exhibition chronicling the assassination of Archduke Franz Ferdinand, the July Crisis and the opening months of the Great War allows visitors to engage with the material as a curated story or choose individual pieces to examine further with high resolution imagery and zoom capability.

RAISING AWARENESS

$Educational\,Activities$

The Museum provided education about the Great War to people in dozens of countries across the world in 2015.





OPERATION SERIES

The popular series highlights connections between WWI and the modern era. In 2015, programs engaged organizations and patrons throughout the community and focused on cider (Operation: Hard Core), tattoos (Operation: Ink), food (Operation: War Fare) and whiskey/chocolate (Operation: Indulgence).



2015 SYMPOSIUM

Global War, 1915 | Empires at War, Churchill's Gallipoli and an America Divided

Nearly 200 attendees participated in the two-day event addressing the global nature of World War I featuring scholars and authors from across the world, including Mustafa Aksakal, Frederick Dickinson and Candice Millard.

IN THE KNOW

The monthly series featuring subject matter experts engaged Museum visitors on a wide variety of topics, including H.G. Wells, modern record digitization, the role of research in fiction and nonfiction books, curatorial photography and much more.

LESSONS OF LIBERTY

The Museum's Lessons of Liberty series is comprised of free lesson plans targeted to specific grade levels and aligned with state and national standards. In 2015, lesson plans were used to teach a Museum record 61,126 students from dozens of states and countries.

IN 2015, A RECORD 46,445 PEOPLE ATTENDED MUSEUM EDUCATION EVENTS, AN INCREASE OF 77% COMPARED TO 2014. MORE THAN 1 MILLION STUDENTS LEARNED ABOUT THE GREAT WAR THROUGH MUSEUM GENERATED CONTENT.



FAMILY FRIENDLY EVENTS

People of all ages enjoyed the variety of Museum programs in 2015. Through the Day in the Life series with the Living History Volunteer Corps, more than 2,300 individuals experienced a taste of life from the World War I era. Via the interactive Hands-on History program, more than 3,100 participants learned about the Great War by handling WWI non-accessioned items.



MRS. WILSON'S KNITTING CIRCLE

With nearly 300 participations, the Museum created a knitting community of individuals who brought needles and yarn, while sharing stories on Saturday mornings throughout the year. Hand-crafted hats and lap blankets from the group were donated to local veterans.

WW1USA AMATEUR RADIO

In partnership with amateur radio clubs, WW1USA operated on three dates in 2015 and has cumulatively logged contacts with over 8,500 amateurs in all 50 united states and in 95 countries worldwide.



16,209 STUDENTS VISITED THE MUSEUM ON SCHOOL FIELD TRIPS IN 2015.

KANSAS CITY'S FRONT PORCH

Community Activities

Tens of thousands of individuals gathered at the Museum for special events in 2015.





MEMORIAL DAY WEEKEND

The Museum welcomed more than 36,000 people to its grounds throughout the weekend, including a record of nearly 15,000 on Memorial Day alone. Activities included the AVTT Traveling Vietnam Wall with ceremonies featuring the 2nd Armored Brigade Combat Team of the 1st Infantry Division, a donation drive for veterans with Disabled American Veterans/Red Racks Thrift Stores, a vehicle display from the Military Vehicle Preservation Association and the Vietnam Veterans of America Chapter #243 and a Wounded Warriors Family Support vehicle display.

TAPS AT THE TOWER

Area organizations partnered with the Museum for the second annual event featuring a series of moving ceremonies at dusk each evening from June 21-27 at which more than 2,100 people gathered to hear Taps played at the base of the Liberty Memorial Tower.





ANZAC DAY REMEMBRANCE

In conjunction with ANZAC military personnel stationed in the region, the Museum hosted an ANZAC Day event commemorating the centennial of the Allied landing at Gallipoli.





VETERANS DAY

Dignitaries including Congressman Emanuel Cleaver II, Mayor Sly James, Missouri Secretary of State Jason Kander, Jackson County Executive Mike Sanders and French Deputy General Consul Jean-Christophe Paris participated in a special ceremony featuring a bestowment of French and American medals to three World War II veterans.



ROYALS CELEBRATION

An estimated crowd of more than 200,000 people celebrated the Kansas City Royals' 2015 World Series title on the grounds of the Museum — the largest gathering in Museum history.

CONNECTING WITH COMMUNITIES

Partnerships

4

The Museum teamed with more than 130 organizations worldwide in 2015, spearheading awareness for the enduring impact of World War I.



EMBASSY OF AUSTRALIA Australian Ambassador to the U.S. Kim

Beazley spoke to Museum supporters during programs in February and July and led the effort to bring *A Centenary of Australian War Art* to the Museum,



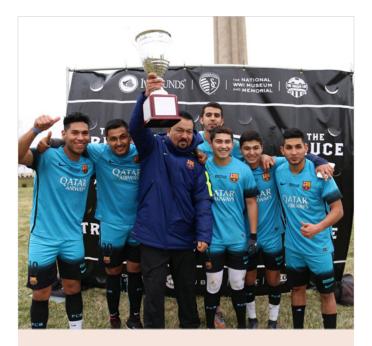


KANSAS CITY SYMPHONY

In addition to the Museum collaborating on the annual Celebration at the Station, the Kansas City Symphony performed Stravinsky's Soldier's Tale prior to a panel discussion with Symphony Music Director Michael Stern, Museum President and CEO Dr. Matthew Naylor and University of Missouri Professor Ilyana Karthas.

KC ARTS: REMEMBERING THE GREAT WAR

The Museum collaborated with a number of arts-related organizations in the greater Kansas City area in 2015, including Friends of Chamber Music, KC FilmFest, the Lyric Opera of Kansas City, the Nelson-Atkins Museum of Art, Restoration ARTS, Tivoli Cinemas, the UMKC Conservatory of Music and Dance Restoration Arts and more.



SPORTING KC/THE SOCCER LOT

Sporting KC and The Soccer Lot partnered with the Museum for the third annual Truce Tournament and watch party on Dec. 26 with more than 300 people from the region participating.

The Nelson-Atkins Museum of Art

THE NELSON-ATKINS MUSEUM OF ART

The organizations partnered on a variety of programs in 2015, including lectures about WWI political cartoons, DADA and a lecture featuring noted historian Michael Neiberg.



КСРТ

The Museum partnered with PBS affiliate KCPT for highly anticipated screenings of *The Crimson Field* and *Downton Abbey*, as well as a program featuring *Downton Abbey* historical advisor Alastair Bruce. The organizations also collaborated to bring *The Telling Project* to Kansas City, a program providing veterans and military family members with the opportunity to share their experiences through performance.



KANSAS CITY STAR QUILT SHOW A partnership with the *Kansas City Star* and authors Denniele Bohannon and Janice Britz resulted in a WWI pattern quilt show featuring more than 20 pieces from across the country.



MIDWEST CENTER FOR HOLOCAUST EDUCATION & NATIONAL ARCHIVES

The Iraqi Jewish Archive Speaker Series about the preservation of Iraqi Jewish heritage featured distinguished speakers from across the country.



MUZZY LANE SOFTWARE Renowned educational software maker Muzzy Lane launched its latest award-winning strategy game, *Making History: The Great War*, from the Museum. The Museum received a portion of proceeds from sales of the game.



LYRIC OPERA OF KANSAS CITY

As part of its At Ease with Opera series, the Lyric Opera partnered with the Museum to host several events preceding performances of the award-winning *Silent Night* as well as a program featuring a panel discussion including composer Kevin Puts, librettist Mark Campbell and author Stanley Weintraub.

SURGING MOMENTUM 2015 Museum Highlights

For the second consecutive year, the Museum broke several records and received unprecedented exposure.

The New York Times

GIVING | SPECIAL SECTION

A World War I Memorial in Kansas City Is a Tribute to Giving

MEDIA PLACEMENTS

During the course of the year, media outlets from 12 different countries and 45 different states filed 1,680 stories about the Museum accounting for a record-setting 1.34 billion media impressions. Highlights included stories in the *New York Times*, *USA Today*, the *Wall Street Journal* and the *Washington Post* and appearances on national networks CBS, NBC and the NFL Network.



U.S. Secretary of Veterans Affairs Robert McDonald met with Museum volunteers and staff members in October.

AWARDS & RECOGNITION

Among more than 35,000 museums in the U.S., both Yelp (No. 5) and TripAdvisor (No. 21) ranked the Museum among the top 25 in the nation. Additionally, for the ninth consecutive year, TripAdvisor rated the Museum as the No. 1 attraction in Kansas City. Other honors included: 50 Museums We Love (*Midwest Living* magazine); Jacques Littlefield Award for Preservation and Education Excellence (Military Vehicle Preservation Association); Citation Award (Missouri Parks and Recreation Association); Favorite Museum & Favorite Landmark (KC Visitors' Choice Awards); Best View and Best Landmark (*The Pitch*).



General Peter Pace addressed Museum supporters at the annual Business Roundtable luncheon.

ATTENDANCE

Guests from across the world contributed to the Museum breaking its attendance record for the second consecutive year. Attendance increased 20 percent to 282,588 compared to 2014 with an additional 431,180 individuals participating in activities held on the Museum's exterior campus grounds.

EDWARD JONES RESEARCH CENTER

In 2015, 2,061 patrons visited the Edward Jones Research Center, an 11 percent increase from 2014.

COMMEMORATIVE OPPORTUNITIES

Individuals supported the Museum in a variety of ways, including contributing \$59,055 toward the Walk of Honor, Bench Sponsorship and Centennial Flag Program Presented by Edward Jones – an increase of 15 percent from 2014.

INTERNATIONAL AMBASSADOR VISITS

Australian Ambassador to the U.S. Kim Beazley, Czech Republic Ambassador to the U.S. Petr Gandalovič, The Philippines Ambassador to the U.S. Jose Cuisia, Jr., Slovak Republic Ambassador to the U.S. Peter Kmec and Slovenian Ambassador to the U.S. Bozo Cerar all visited the Museum in 2015.

RANKED AMONG THE TOP 25 MUSEUMS IN THE NATION BY YELP (NO. 5) AND TRIPADVISOR (NO. 21)



ACQUISITIONS

In 2015, the Museum had 165 accessions, which can contain a single object or thousands of individual items. Highlights include a collection of objects and documents from Women Telephone Operators of the U.S. Signal Corps, including the first uniform in the Museum's history; an Austrian pilot's uniform and Austrian helmets; domed portraits of four African-American soldiers; and an airplane canvas with more than 200 names written on it of servicemen stationed at Carruthers Air Field in Texas.

PATRONS FROM 73 COUNTRIES **VISITED THE MUSEUM IN 2015**

NIGHT AT THE TOWER

More than 300 people attended the inaugural Night at the Tower fundraising event, raising more than \$190,000 in support for the Museum.



WEBSITE

The Museum set records for pageviews (1,134,460), visits (438,081) and unique visitors (336,980) in 2015 with the latter marks increases of more than 30 percent compared to previous records set in 2014. The Museum also recorded the highest traffic day (May 25 - 4,152 visits) and month (May - 51,332 visits) in its history.

SOCIAL MEDIA

Field fabric

In 2015, the Museum increased its Facebook audience by 70 percent to 45,806, while registering improvements of more than 125 percent in yearly totals for engagements (583,015), total reach (9,275,422) and impressions (17,657,787). Followers on Twitter grew 85 percent from 2014 to 14,886, while numbers for clicks, engagements and impressions all grew by more than 35 percent.

EVENT RENTALS

In 2015, the Museum welcomed 37,292 guests in conjunction with space rentals at the Museum - an increase of 84 percent from 2014.

STORE SALES

In 2015, the Museum sold \$551,108 in merchandise from its store an all-time record.

COLLECTIONS DATABASE

In 2015, 3,054 records were added to the Museum's online database, raising the total to more than 24,000 searchable object records. During the year, more than 20,000 individuals from 117 countries viewed nearly 170,000 pages within the online database.

DONATING SERVICE 2015 Museum Volunteers

321 volunteers contributed 47,329 hours in 2015 – the equivalent to \$1.092 million in services and 23 full-time staff members.



2015 VOLUNTEERS WITH OVER 500 Hours of Service

Al Ludwig	823.42
Jerry Schmidt	766.17
Rick Roth	718.08
Charlie Wells	716.00
Terry Noland	712.75
Dave Damico	692.17
Ron Magee	582.67
Bob McSweeney	580.07
Jane Tierney	576.58
Kelton Smith	561.25
Dennis Cross	539.83
Carl Manning	501.67
Dennis Murphy	500.08

AL LUDWIG



CHARLIE WELLS



KELTON SMITH

DONATING SERVICE 2015 Museum Volunteers

Dan Acuff Megan Albertson Todd Albertson Jim Algie Margaret Allen Steve Allen Sue Allen Danni Altman-Newell David Babson Phil Baker Paul Barboza Jennifer Beckley David Bedwell Frank Belluardo Duncan Bjerke Pete Blair Jeff Block Mike Boothe Philip Brain Lorie Braud Bob Buchanan Erik Buck Bill Buckner **Bill Buechele** Bill Burger Mike Burke Mary Ann Burns Gene Burt Jessica Cannon Leo Carrillo Jim Chaar **Eric Cierpiot** Serena Clark Dan Clevenger Ben Coats Steve Cohn **Terry Collins** Jim Conkright **Jim Courtney** Wayne Cowan Nancy Cramer Pat Croker Dennis Cross Fionna Cruz Kit Culver Dave Damico

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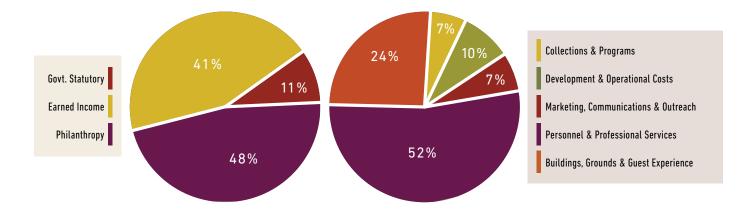
Dick Raynolds Tim Reed John Reichley Gary Reinbold **Bob Reinhardt** Katie Reynolds **Deb Rinehart** Ken Rogel Daryl Roller Drake Ronan Bob Ross Alex Rosser **Rick Roth** Shel Roufa John Saper Joe Saviano Amber Marie Sawtelle Thom Schlosser Dan Schlozman Jerry Schmidt Bill Schmidt Jack Schrimsher **Brad Schwartz** Fred Shields Marty Shields **Kyle Shipps Dennis Shoemaker** Tim Short David Simmons Patrick Sirridge Nathan Smart Darrell Smith Kelton Smith Mel Snyder Mike Somodi Mike Sparks Pam Stafford Susan Stanton Mike Stephenson Kerry Steuart Jackson Stewart Jim Stewart **Bob Studer** Carrie Super John Sutton Jim Tate

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7 YOUR SUPPORT MADE THE DIFFERENCE

Financials

The National World War I Museum and Memorial is a large campus of beautiful parklands, world-class buildings and the world's most comprehensive World War I collection. Without question, it's an icon of Kansas City. Serving more than 700,000 people directly in 2015 plus hundreds of thousands more through the organization's digital initiatives, the Museum's reach is incredibly broad. In 2015, the Museum ended the year in the black. This is a result of stronger giving from donors, increased attendance and managing expenses.



WHERE DID THE MONEY COME FROM?

During 2015, 41 percent of income came from admissions, sales at the Museum store, Over There Café, events, space rental and other earned income such as investment earnings. Another 48 percent was given by generous donors – individuals, businesses and foundations who have a passion for missions that matter and chose to support the Museum. Through a partnership, Kansas City Parks and Recreation contributed 11 percent of the Museum's income to manage the Museum, Memorial and grounds.

HOW YOUR SUPPORT IS USED

Much of the Museum's income is used for delivering exceptional experiences to visitors. This includes: care of the grounds, upkeep of the facilities and guest amenities (24 percent); personnel and professional services (52 percent); expanding/caring for the collection and providing exceptional programming and events (7 percent); educating and informing the public about the Museum's mission and events (7 percent); and development of new partnerships and operational costs (10 percent).

OUR PLEDGE TO YOU

Gifts of all sizes are needed to support the work of the Museum. With no federal funding, the Museum relies on members, supporters and corporate and foundation partners to invest in this mission to make a difference. The Museum promises to use your gift as intended to further advance its mission as America's leading Museum and Memorial dedicated to interpreting, understanding and remembering the Great War and its enduring impact.

For a copy of the audited financial statement or IRS Form 990, visit theworldwar.org/financials or contact us at accounting@theworldwar.org or 816.888.8100.

8 ADVANCING OUR MISSION

2015 Museum Supporters

DONORS

FREEDOM \$1.000.000 +

David T. Beals, III Charitable Trust, Bank of America, N.A., Trustee Hall Family Foundation The Kemper Family/ Enid & Crosby Kemper Foundation, UMB Bank, N.A., Trustee

FLANDERS FIELDS \$500.000 - \$999.999

The Sunderland Foundation Marion and Henry Bloch Family Foundation The Illig Family Foundation

ARMISTICE \$100,000 - \$499,000

C. Richard Belger and Evelyn Craft Belger **Capitol Federal Foundation** City of Kansas City, Missouri Parks and Recreation Arvin Gottlieb Charitable Foundation

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COMMANDERS \$50,000 - \$99,999

Terry and Peggy Dunn James C. Dyer, IV The Florence Gould Foundation J.B. and Anne Hodgdon Estelle S. and Robert A. Long Ellis Foundation Waddell & Reed Financial, Inc. and Ivy Funds

EXPEDITIONERS \$25,000 - \$49.999

Ancestry.com JE Dunn Construction Company Ford Motor Company Sporting Kansas City

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DOUGHBOYS \$1,000 - \$2,499

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Listings as of Dec. 31, 2015. Multi-year gifts are listed in the year pledge is received. Please contact us at give@theworldwar.org or 816.888.8100 with any questions.

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BUSINESS ROUNDTABLE

EXPEDITIONERS \$25,000 Sporting Kansas City

MOBILIZERS \$10,000

Edward Jones

MARINERS \$5,000

Ash Grove Cement Company Assurant Employee Benefits Belger Cartage Services Blue Cross Blue Shield of Kansas City Kansas City Capital Associates KCP&L Lockheed Martin The Pitch Raphael Hotel Group Union Pacific Railroad Foundation

FLIERS \$1,500

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*Deceased

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theworldwar.org/contribute

— or by calling 816.888.8100

BOARDS & STAFF

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